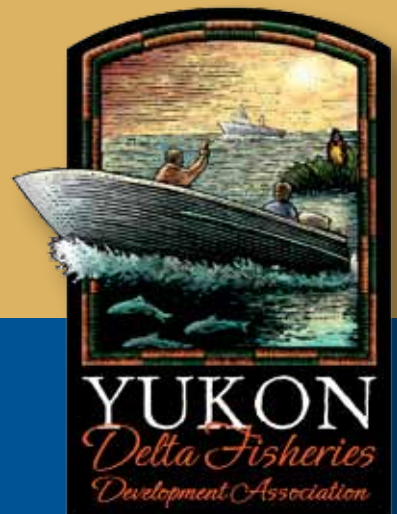




# Yukon Delta Fisheries Development Association

2008 Annual Report





Living  
to Fish  
Fishing  
to Live

# Yukon Delta Fisheries Development Association



Community development  
through fisheries development,  
representing the Alaskan  
communities of:

Alakanuk  
Emmonak  
Grayling  
Kotlik  
Mountain Village  
Nunam Iqua

## OUR MISSION

*To create a self-sustaining, independent  
fishing company which will create  
income and employment opportunities  
for Yukon Delta residents.*

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# 2008 Highlights

*Yukon Delta Fisheries Development Association (YDFDA) has come a long way since its inception in 1992. Our CDQ quota has increased from 5% to 14% translating into greater royalties and investment opportunities, and ultimately greater benefits to our member residents.*

**2008 was another prosperous year for YDFDA and we would like to share with you some of the highlights:**

■ **Kwipak Fisheries**, a subsidiary of YDFDA, was the primary buyer on the river for the chum and coho salmon seasons. Kwipak Fisheries purchased 1,513,918 pounds of chum and coho salmon infusing an additional \$1,013,920 directly into the pockets of 425 local fishermen.

■ **Kwipak Fisheries** employed 319 residents with wages of \$1,516,340.

■ **Residents working on fishing vessels** combined with other local employment totaled 73 with wages of \$1,251,340.

■ **Kwipak Fisheries** and other local employment mentioned above infused a total of \$3,781,480 into the local economy in 2008.

■ **For the sixth consecutive year**, YDFDA donated salmon to the school lunch programs of the Lower Yukon, St. Mary's and Iditarod School Districts. In 2008 a total of 20,000 pounds was donated.

■ **YDFDA provided funding** to the Alaska Department of Fish and Game (ADF&G) to assist with three projects in 2008. One project was to enable ADF&G to begin preparations to operate the sonar at Pilot Station 15 days earlier than planned. This allowed counting at the sonar to begin June 1st. It was hoped that earlier counting of salmon would provide for more accurate counts of king and chum salmon passage. Another project was to hire local technicians to assist ADF&G at Emmonak with various projects including the fall whitefish and lamprey fisheries. This project provides hands on experience to young people interested in continuing in this profession. Four residents participated in the internship program with ADF&G. The third project was to assist ADF&G in conducting a gillnet mesh size test fishery in the lower Y1 area. The purpose of this project was to help in determining the catchability of chinook salmon utilizing various mesh sizes.

■ **Kwipak Fisheries** conducted an Arctic lamprey fishery in the village of Grayling. Over 11,000 pounds of lamprey were purchased for a value of nearly \$14,000.

■ **For the fourth year**, Kwipak Fisheries purchased cisco and other whitefish from local fishermen. Over 10,000 pounds were purchased with a value to local fishermen of over \$10,000. Kwipak continues to look for additional markets for this product.

■ **In 2008, Yukon Marine Manufacturing** completed fabrication on 18 new skiffs. In addition, numerous repairs and modifications were done for residents on existing skiffs.





# Thank You

We would like to thank our member communities for their continued support. We would also like to thank our industry partners for their commitment to this program. Without this support, YDFDA would not be able to continue and prosper. Again, thank you and we look forward to a great 2009!

■ **The YDFDA Scholarship program** awarded 80 scholarships to students attending both universities and vocational institutions. Scholarships awarded amounted to approximately \$207,553.

■ **72 residents** took advantage of various training opportunities including fisheries training and internships.

■ **392 YDFDA residents** took advantage of employment opportunities made available through YDFDA subsidiaries and partners. This resulted in wages of over \$2.7 million going back to the communities.

■ **YDFDA funded** fisheries infrastructure in Anvik and Kaltag to enable fishermen an opportunity to participate in a limited commercial fishery.

■ **In 2008 YDFDA** sponsored numerous fishermen, both subsistence and commercial, to attend the North Pacific Fisheries Management Council concerning an issue of great importance which was Yukon River Chinook bycatch. Fishermen provided input on matters of concern to the lower river.

■ **Since 2000 YDFDA** has partnered with the Alaska Business Development Center, Inc. sponsoring the Volunteer Tax and Loan Program (VTLP) that assists taxpayers in YDFDA communities with the completion of their tax returns and provides them with taxpayer education. In 2008, 710 people were assisted and \$400,298 in tax refunds was returned to our local taxpayers.

■ **In 2008 YDFDA** purchased 45% of the F/V *Kiska Sea* (a 125' crab catcher vessel) in partnership with Aleutian Spray Fisheries forming Kiska Sea Northern, LLC. The vessel was purchased to help YDFDA and ASF harvest their crab quotas. The *Kiska Sea* recently completed its first year of successful operation in the king and opilio crab fisheries.

■ **YDFDA**, in conjunction with the State of Alaska Division of Investments, has a loan guarantee program which allows folks the opportunity to apply for a loan from the State of Alaska for fisheries related gear.



*We are excited about the future and look forward to 2009 as the Board of Directors and management explore more opportunities to provide community and economic development benefits to our residents and the entire Lower Yukon region.*

# YDFDA's In-Region Companies

## KWIKPAK Fisheries, LLC



### SALMON

In 2008 Kwikpak Fisheries operated for the seventh year as a salmon buyer on the Lower Yukon River.

We conducted buying operations in Emmonak, Kotlik and Mountain Village.

The commercial salmon harvest for 2008 was lower than expected. Kwikpak Fisheries purchased approximately 3,200 king salmon, 26,300 coho salmon and 183,200 chum salmon. Fish purchased translated into over \$1,010,000 infused into the local economy.

In 2004 Kwikpak launched an aggressive marketing campaign to promote fresh wild Yukon River salmon. This campaign was continued in 2008 with Kwikpak selling Yukon River salmon for premium prices across the globe. We are very pleased with the results of this ongoing program to sell fresh Yukon salmon.

Kwikpak is also working to develop markets for other fisheries on the Yukon River in addition to salmon. In 2008 we again purchased cisco and other whitefish in a continuing effort to develop a commercial market for these fisheries.

In addition to providing a market for local fishermen, Kwikpak Fisheries employed 319 residents with total wages of over \$1,100,000. Residents received training in all aspects of the fish buying operation. This included operating equipment, maintaining ice machines and dressing salmon.

### ARCTIC LAMPREY

Kwikpak Fisheries conducted an Arctic lamprey fishery in the village of Grayling. Over 11,100 pounds of lamprey were purchased for a value of nearly \$14,000.

### YUKON WHITEFISH

For the fourth year, Kwikpak Fisheries purchased cisco and other whitefish from local fishermen. Over 10,000 pounds were purchased with a value to local fishermen of over \$10,000. Kwikpak continues to look for additional markets for this product.

### ANVIK/KALTAG INFRASTRUCTURE PROJECT

YDFDA funded fisheries infrastructure in Anvik and Kaltag to enable fishermen an opportunity to participate in a limited commercial fishery.

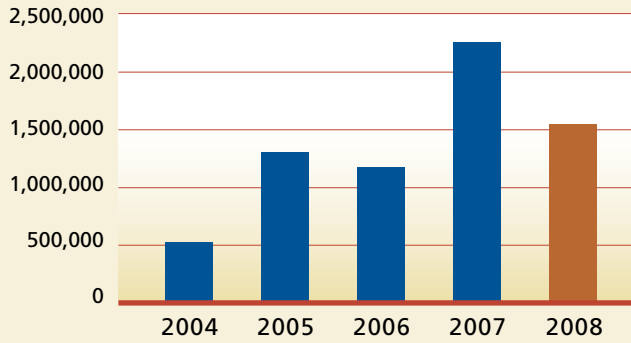
### KING SALMON PURCHASED BY KWIKPAK FISHERIES

	Y-1	Y-2	TOTAL
2002	3,670	221	3,891
2003	15,134	9,708	24,842
2004	14,979	9,646	24,625
2005	8,625	4,327	12,952
2006	13,286	6,795	20,081
2007	11,372	5,049	16,421
2008	2,224	958	3,182



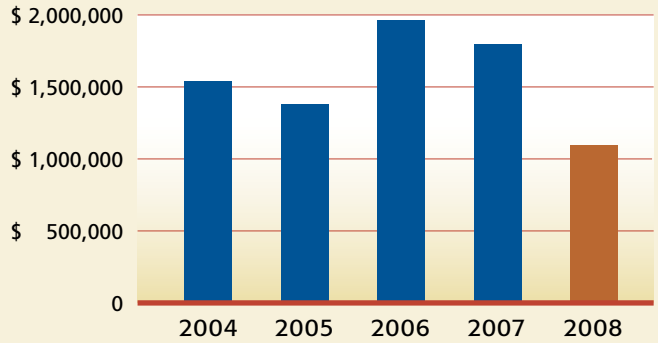


**KWIKPAK SALMON PURCHASES / POUNDS**



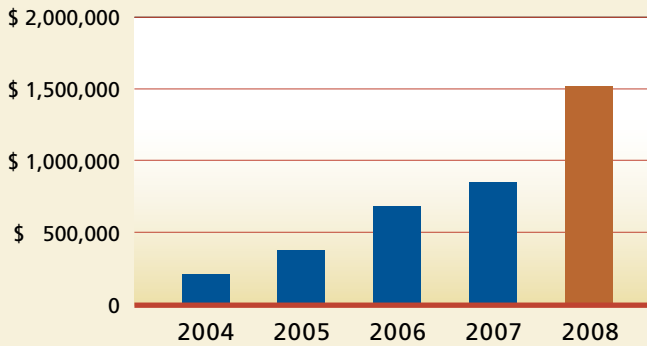
<b>Pounds</b>	525,173	1,293,798	1,190,274	2,228,417	1,513,918
<b>Fishermen</b>	277	191	258	305	425

**KWIKPAK SALMON PURCHASES / DOLLARS**



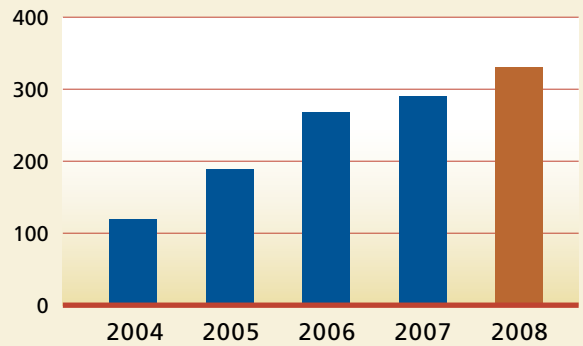
<b>Dollars</b>	1,543,369	1,357,359	1,927,000	1,585,947	1,013,920
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**LOCAL KWIKPAK EMPLOYMENT / WAGES**



<b>Dollars</b>	193,679	375,974	682,357	845,504	1,516,340
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**LOCAL KWIKPAK EMPLOYMENT / EMPLOYEES**



<b>Employees</b>	119	188	267	239	319
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# YDFDA's In-Region Companies

## Yukon Marine Manufacturing, LLC



### **EMMONAK SKIFF BUILDING FACILITY**

In preparation for the salmon season, the welding shop concentrated on skiff repairs and fabrication work at Kwikpak Fisheries' facilities. Repairs were completed on several skiffs. Construction of 18 new skiffs were completed in 2008.

10 Yukon Delta residents were employed at the Emmonak skiff building facility in 2008.

A total of 132 skiffs have been built and sold since the beginning of this program in 1999.



*“It is vitally important to all of us that we preserve our culture and honor our traditional way of life – to ensure that our salmon resources will be here for generations to come.”*

**Ragnar Alstrom**  
Executive Director, YDFDA  
Alakanuk Fisherman



# Iqalliarvik Economic Development Corporation (IEDC)

## **QUICKBOOKS TRAINING**

In 2008, IEDC initiated a mobile classroom that brought QuickBooks™, an accounting software program utilized by community organizations, to the villages of Alakanuk, Emmonak, Kotlik, Nunam Iqua, and Grayling. Twenty-four residents, mainly from the tribes, the Native village corporations, and city, took the opportunity to participate in the two and a half day training in their respective communities. IEDC contracted with HDH Consulting, LLC to provide the on-site training in each village.

## **VOLUNTEER TAX & LOAN PROGRAM**

Since 2000, YDFDA, in partnership with the Alaska Business Development Center, Inc., has sponsored the Volunteer Tax and Loan Program (VTLP) that assists taxpayers in YDFDA communities with the completion of their tax returns and provides them with taxpayer education. In 2008, 710 people were assisted and \$400,298 in tax refunds was returned to local taxpayers. The five communities served by YDFDA include Alakanuk, Emmonak, Nunam Iqua, Kotlik,

and Mountain Village. Grayling is served by Tanana Chiefs Conference and its partnership with ABDC, Inc.

## **COMMUNITY OUTREACH**

During 2008, each of our six communities was visited to ensure community participation in the QuickBooks™ training. At the City of Emmonak's request, IEDC provided technical assistance and coordination in a grant proposal for the design and engineering of a new dock. IEDC also provided facilitation and technical assistance to the community of Mountain Village in revising their community development plan. IEDC participated in several community meetings in Kotlik and Emmonak on local energy issues, and on a regional basis through the Western Alaska Fuel Task Force, who is trying to address solutions to the high cost of energy in the Y-K Delta region. IEDC continues to participate in the Denali Commission Planning Work Group meetings to keep apprised of local and regional economic development projects in the Lower Yukon region.



# YDFDA's Offshore Investments

## **LISA MARIE FISHERIES, LLC**

YDFDA owns 100% of the F/V *Lisa Marie* a 78-foot combination vessel. The F/V *Lisa Marie* participates in CDQ, IFQ and open access fisheries harvesting opilio and king crab, sablefish and halibut. The F/V *Lisa Marie* provides year-round crew positions for Yukon Delta residents.



## **AKUKURAK FISHERIES, LLC**

YDFDA owns 90% of the C/P *Courageous* a 180-foot crab/longline catcher processor. The C/P *Courageous* harvests and processes opilio, brown and red king crab; Pacific Cod and sablefish. The C/P *Courageous* has year-round crew positions available for Yukon Delta residents.



## **ALAKANUK BEAUTY, LLP**

YDFDA owns 75% of the F/V *American Beauty* a 123-foot trawler. The F/V *American Beauty* harvests both mother-ship and CDQ Pollock quota for the F/V *Golden Alaska*. The F/V *American Beauty* provides apprenticeship opportunities for Yukon Delta residents.





### **EMMONAK LEADER, LLP**

YDFDA owns 75% of the F/V *Ocean Leader* a 120-foot trawler. The F/V *Ocean Leader* harvest both mothership and CDQ Pollock quota for the F/V *Golden Alaska*. The F/V *Ocean Leader* provides apprenticeship opportunities for Yukon Delta residents.



### **KISKA SEA NORTHERN, LLC**

YDFDA owns 45% of the F/V *Kiska Sea* a 125' crab catcher vessel. The F/V *Kiska Sea* harvests king, tanner and opilio crab. The F/V *Kiska Sea* has year-round crew positions available for Yukon Delta residents.



### **ROMANZOF FISHERIES, LLC**

YDFDA owns 41% of the C/P *Baranof* a 182-foot crab/cod catcher processor. The C/P *Baranof* harvests and processes king, bairdi and opilio crab, Pacific cod and sablefish. The C/P *Baranof* has year-round crew positions available for Yukon Delta residents.



### **GOLDEN ALASKA, LLC**

YDFDA owns 30.3% of the M/V *Golden Alaska*. The M/V *Golden Alaska* is a 305-foot Pollock mothership that provides processing positions for Yukon Delta residents.

# Board of Director Profiles



**Max Agayar** lives in Alakanuk. He began subsistence fishing when he was 10 years old with his father and brother. He worked for Bering Sea Fisheries as a tender man for 12 years. In 1996, he and his wife purchased a commercial Yukon Permit and he has been a commercial fisherman ever since. He has been associated with YDFDA since 1995 and on the Board since 1999. He also serves on YDFDA's Scholarship Committee. He would like to see YDFDA become a self-sustaining company through our investments so that if the CDQ program ends, YDFDA will be around for generations to come.



**Frank Alstrom, Jr.** lives in Alakanuk. He has been fishing all his life. He is a subsistence and commercial fisherman on the Yukon. He has fished Norton Sound herring and crab, and Pacific cod out of Dutch Harbor. He has been associated with YDFDA since 1994 and on the Board since 2002. He also serves on YDFDA's Financial Advisory Board, Non-Fisheries Investment Committee, Transparency Committee and WACDA's Bulk Fuel Task Force.



**Lenora Hootch** lives in Emmonak. She has been involved with fishing all her life both subsistence and commercial. She is a year-around fish user and believes that fish is our primary food for survival. She has been on the YDFDA board since 2008.



**Dominic Hunt** lives in Emmonak. He grew up fishing with his father and brothers. He feels it is very important to pass the tradition on to future generations. He is both a subsistence and commercial fisherman. He has fished commercially for herring and crab out of Norton Sound and ran a salmon tender for the YDFM Co-Op and currently fishes for Kwikpak Fisheries. He has been on the YDFDA board since 2008.



**Matilda Oktoyuk** lives in Emmonak. She has had life-time involvement in fishing as a commercial herring fisherwoman in Norton Sound; subsistence fish user; employed by Point Adams Packing Company and Yukon Delta Fish Marketing Co-op. She observed, first hand, King Crab fishing on YDFDA vessels in Nome. She has been involved with YDFDA since its beginning in 1992. She attended the first meeting in the City of Emmonak complex. She is a member of the Election Committee. Her Personal Statement: As board members, let us not forget who we are representing and treat all individuals equally with the respect and courtesy that they deserve.



**Paul Manumik, Sr.** lives in Nunam Iqua. He began subsistence fishing when he was four years old and continues to today fishing for all species available in the region. In 1959 he began commercial fishing from which he retired in 2006. 2007 was his first year on the YDFDA Board of Directors.



**Emmanuel Keyes** lives in Kotlik. He started fishing with his father as a helper in the early 1960's. He has done commercial salmon and herring fishing. He has done extensive construction work in various villages. He has been on YDFDA's Board since 1993. He also serves on YDFDA's Non-Fisheries Investment Committee, Transparency Committee and Scholarship Committee.



**Mary Keyes** lives in Kotlik. She has subsistence fished all her life and fished commercially since 1983. She has been a village representative since 1997 and involved with YDFDA's Board since 2003.



**Simon Andrews** lives in Mountain Village. He began subsistence and commercial fishing in his early teens. He fishes for all species of fish both winter and summer. He is pleased to represent Mountain Village on YDFDA's Board of Directors. He has been involved with YDFDA since 2007.



**Ephrim Thompson** lives in Mountain Village. He has been a commercial fisherman since 1964. He worked in the cannery at Naknek for two years. He began subsistence fishing when he was nine years old and continues to this day. He has been involved with YDFDA since 1991. He enjoys being a part of YDFDA and thinks we have had a positive impact on the people from the Y1-Y3 areas.



**Stanley Pete** lives in Nunam Iqua. He is a subsistence and commercial fisherman on the Yukon. He started his commercial career on the F/V Nakat fishing in Norton Sound for king crab and halibut. He also processed Pollock on the Golden Alaska. He fished for several years aboard the F/V Lisa Marie for king and opilio crab, halibut, Pacific cod and octopus. He has been associated with YDFDA since its inception in 1992 and on the Board since 2002.



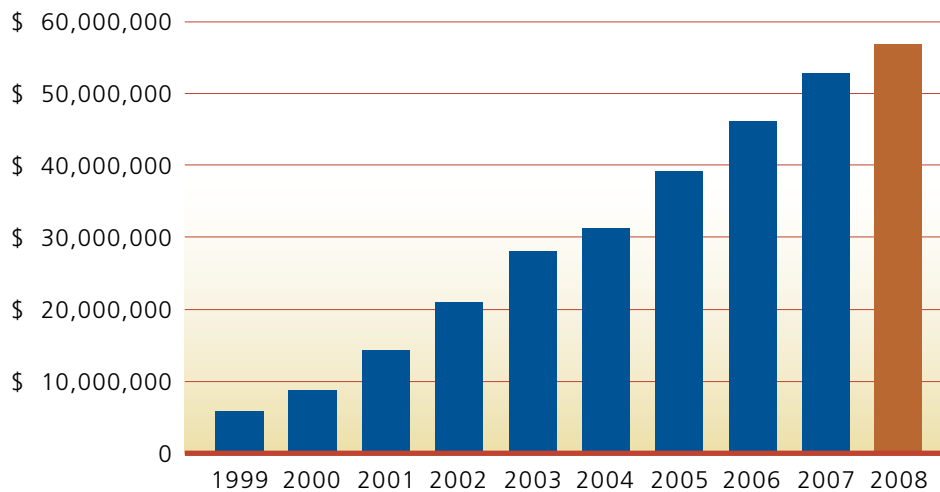
**Margie Walker** lives in Grayling. She is a teacher's aide at the Grayling School. In the 1970's she worked in the cannery. She puts up subsistence fish for the winter months for her family. She has been married 38 years and has two children, five grandchildren and one great grandchild. She has been involved with YDFDA since 1999.



**Carl Walker** lives in Grayling. He is a subsistence and commercial fisherman. He has operated a commercial fish wheel in the past and plans on doing it again in the future in district Y-4A, in fact he constructed a new fish wheel for the 2007 fishing season. He has been on YDFDA's Board since 1999 and is currently chairman. He also serves on YDFDA's Financial Advisory Board and the Scholarship Committee. He feels that YDFDA has been very good for the village of Grayling.

# Financial Overview 2008

## GROWTH IN NET ASSETS



2008 was another successful year for YDFDA. Revenue grew to \$35,500,000 in 2008 from \$33,000,000 in 2007. Net assets, a measure of the company's net worth, equaled \$58.6 million. As you can see from the chart to the left, YDFDA's net assets have grown from \$6.2 million in 1999 to \$58.6 million in 2008.

## EMPLOYMENT STATISTICS 2008

	PEOPLE	WAGES
CDQ Pollock		
A Season	30	\$ 474,120
B Season	9	\$ 209,796
Other Fishing	9	\$ 175,640
Other Employment	329	\$ 1,619,147
Internships	4	\$ 22,418
Village Representatives	6	\$ 29,600
Regional Management	5	\$ 236,839
<b>TOTAL</b>	<b>392</b>	<b>\$ 2,767,560</b>

## TRAINING STATISTICS 2008

	PEOPLE	EXPENDITURE
<b>Scholarships</b>		
University of Alaska	24	\$ 75,000
Alaska Pacific University	3	\$ 15,000
YDEF	47	\$ 96,981
AVTEC	6	\$ 20,572
<b>Other Training</b>		
Fisheries Related	38	\$ 83,301
Interns	4	\$ 2,810
Misc.	30	\$ 36,760
<b>TOTAL</b>	<b>152</b>	<b>\$ 330,424</b>

# Yukon Delta Fisheries Development Association and Subsidiaries

## CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

YEARS ENDED DECEMBER 31, 2008 AND 2007

<b>Assets</b>	<b>2008</b>	<b>2007</b>
Current assets:		
Cash and cash equivalents	\$ 22,330,249	\$ 25,864,348
Accounts receivable	1,775,706	1,527,685
Receivable from affiliates	1,812,106	1,186,441
Inventory	2,336,714	1,385,783
Prepaid expenses and other assets	541,771	440,122
Total current assets	28,796,546	30,404,379
Notes receivable	2,052,130	352,579
Investment in GASLLC	2,574,668	2,168,710
Investment in Romanzof Fishing Company, LLC	822,139	1,516,998
Investment in Kiska Sea	437,559	—
Other investments	45,982	45,982
IFQ permits and fishing rights	21,115,753	15,177,570
Equity method goodwill	1,967,364	2,118,585
Other assets	2,153,524	1,684,346
Vessels and equipment, net	3,756,740	4,365,877
	<u>\$ 63,722,405</u>	<u>\$ 57,835,026</u>
<b>Liabilities and Net Assets</b>		
Liabilities:		
Accounts payable	\$ 2,195,967	\$ 2,577,023
Minority interest in consolidated subsidiaries	2,877,550	2,328,439
Unrestricted net assets	58,648,888	52,929,564
Commitments and contingencies	—	—
	<u>\$ 63,722,405</u>	<u>\$ 57,835,026</u>

Audited Financial Statements Prepared by KPMG LLP

# Yukon Delta Fisheries Development Association and Subsidiaries

## CONSOLIDATED STATEMENTS OF ACTIVITIES

YEARS ENDED DECEMBER 31, 2008 AND 2007

	<b>2008</b>	<b>2007</b>
Revenues:		
CDQ royalties and profit sharing	\$ 10,649,607	\$ 9,732,522
Fish sales	15,313,402	14,854,389
Fish sales to affiliate	6,425,120	6,699,807
Equity in earnings of GASLLC	571,464	24,564
Equity in earnings of Romanzof Fishing Company, LLC	289,141	882,680
Other income	<u>2,275,533</u>	<u>922,862</u>
Total unrestricted revenues	<u>35,524,267</u>	<u>33,116,824</u>
Cost of goods sold	27,256,594	21,213,330
Administrative and other expenses:		
Initiatives	764,353	854,212
Administration	2,091,001	2,305,503
Board	<u>302,535</u>	<u>265,751</u>
Total administrative and other expenses	<u>3,157,889</u>	<u>3,425,466</u>
Other income (expense):		
Interest and other income	793,300	1,186,987
Interest and other expense	(2,935)	(78,139)
Impairment of long-lived assets	(240,324)	(1,265,832)
Minority interest in consolidated subsidiaries	<u>(222,014)</u>	<u>(625,719)</u>
Total other income (expense)	<u>328,027</u>	<u>(782,703)</u>
Income before taxes	5,437,811	7,695,325
Income taxes	<u>281,513</u>	<u>(346,239)</u>
Increase in unrestricted net assets	5,719,324	7,349,086
Net assets:		
Beginning of year	<u>52,929,564</u>	<u>45,580,478</u>
End of year	<u>\$ 58,648,888</u>	<u>\$ 52,929,564</u>

Audited Financial Statements Prepared by KPMG LLP

## TRANSPARENCY REPORT

### TRANSACTION REPORTING

YDFDA reports all contractual relationships over \$40,000 between itself and its directors and officers (and their family members). There were none in 2008.

### JOBS AND DRUG TESTING

Pursuant to Article 6, Section 14 of YDFDA's bylaws, a Director may not simultaneously hold a position of employment with YDFDA or any of its subsidiaries while serving as a director, except for part-time seasonal employment as an independent contractor. Additionally, our bylaws prohibit a Director from accepting any employment, compensation, gifts or services of any kind which are being provided in exchange for his or her action or inaction on any matter of YDFDA business. Violations of this provision constitute grounds for removal of a Director from the Board of Directors. There were no such relationships in 2008.

In 2005, YDFDA adopted a drug testing policy whereby all of its employees, including those of its subsidiaries, are subject to pre-hire drug screening and random drug testing during their term of employment. In addition, all YDFDA Directors are subject to drug screening upon election.

### DIRECTOR/EMPLOYEE RELATIONS WITH PROFESSIONAL SERVICE PROVIDERS

YDFDA reports if any officers, directors, or key employees are related by family or business to any of YDFDA's professional service providers. There were no such relationships in 2008.

### PENDING LEGAL PROCEEDINGS WITH PAST DIRECTORS

YDFDA reports any pending litigation between itself and any past directors. There is no such pending litigation.

### ADDITIONAL INFORMATION

There is additional information available to residents of YDFDA member communities regarding the activities of YDFDA by reviewing our Internal Revenue Service Form 990, which YDFDA files every year. A copy of this filing is available for review during regular business hours at our offices in Anchorage and is also available online at <http://www.guidestar.org> (free registration required).



# Yukon Delta Fisheries Development Association and Subsidiaries

## TRANSPARENCY REPORT

### DIRECTOR COMPENSATION POLICY

YDFDA compensates its Directors \$300 per day for meetings and travel. If a Director attends more than one meeting per day, they are compensated an additional \$100 per meeting.

Compensation for the aggregate of 15 Directors for 2008 (13 current and 2 term ended December 2008) is \$96,400.

### YDFDA PROFESSIONAL FEES 2008

Legal Expenses	115,079
Accounting Fees	43,906
Consultants	74,819
Total	\$ 233,804

### TOP FIVE EMPLOYEE COMPENSATION — 2008

Name	Title	Compensation	Company Contribution to 401K Plan
Doug Petesch Seattle, WA	Controller	\$ 128,244	\$ 4,697
Ragnar Alstrom Alakanuk, AK	Executive Director	\$ 124,392	\$ 4,950
Eric Olson Anchorage, AK	Regional Fisheries Financial Manager	\$ 101,544	\$ 556
Deborah Vo Anchorage, AK	Rural Development Specialist	\$ 84,002	\$ 1,250
Jack Schultheis Anchorage, AK	Kwipak Fisheries LLC General Manager	\$ 82,650	\$ 0

*Notes: Compensation is the aggregate of compensation received from YDFDA and all subsidiaries.*

*List includes employees of YDFDA and subsidiaries, but excludes fishermen working on a crew share basis.*

# Yukon Delta Fisheries Development Association

## Leadership



### BOARD OF DIRECTORS

	TERM ENDING
Frank Alstrom, Jr., <i>Vice Chairman</i> – Alakanuk	2009
Max Agayar – Alakanuk	2010
Lenora Hootch – Emmonak	2009
Dominic Hunt – Emmonak	2010
Matilda Oktoyuk, <i>Secretary/Treasurer</i> – Emmonak	2009
Raymond Waska, Sr. – Emmonak	2008
Carl Walker, <i>Chairman</i> – Grayling	2010
Margie Walker – Grayling	2009
Emmanuel Keyes – Kotlik	2010
Mary Keyes – Kotlik	2009
Pius Akaran – Kotlik	2008
Simon Andrews – Mountain Village	2010
Ephrim Thompson – Mountain Village	2009
Stanley Pete – Nunam Iqua	2010
Paul Manumik, Sr. – Nunam Iqua	2009

### VILLAGE REPRESENTATIVES

Frank Alstrom, Jr. – Alakanuk  
Douglas Redfox – Emmonak  
Margie Walker – Grayling  
Mary Keyes – Kotlik  
Edward Joe – Mountain Village  
Stanley Pete – Nunam Iqua

### STAFF

Ragnar O. Alstrom, *Executive Director*  
William J. Quinlivan, *Business Manager (deceased)*  
Douglas D. Petesch, *Controller*  
Robert Andrews, *Operations Manager*  
Jack Schultheis, *Fisheries Manager*  
Deborah Vo, *Rural Development Specialist*  
Eric A. Olson, *Regional Fisheries Financial  
Manager, Quota Manager*  
Ruth E. Carter, *Executive Assistant,  
Kwikipak Sales Manager*  
Douglas J. Redfox, *Employment and  
Training Coordinator*  
Barbara E. Blanket, *Travel Coordinator*  
Jean Alstrom, *Receptionist*

### EXECUTIVE BOARD

Frank Alstrom, Jr., *Vice Chairman*  
Simon Andrews  
Emmanuel Keyes  
Paul Manumik, *Secretary*  
Carl Walker, *Chairman*

### SCHOLARSHIP COMMITTEE

Emmanuel Keyes, *Chairman*  
Carl Walker, *Vice Chairman*  
Stanley Pete, *Secretary*  
Frank Alstrom Jr.  
Max Agayar  
Doug Redfox

# *In Memory of*



**WILLIAM (BILL)  
QUINLIVAN, JR.**

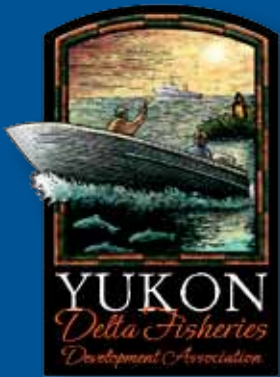
**October 13, 1943 –  
July 7, 2008**

Bill went to Emmonak as a VISTA volunteer when he was a young adult. He spent the next 40 years in Emmonak holding various jobs and positions in the community.

Bill was instrumental in founding YDFDA. His friends on the lower river are very thankful for the assistance he provided not only through YDFDA, but the many other projects that benefited them as well.

He will be greatly missed.

Living  
to Fish  
Fishing  
to Live



[www.YDFDA.org](http://www.YDFDA.org)

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