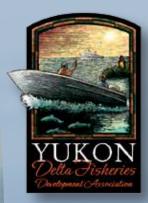
Yukon Delta Fisheries Development Association

Living to Fish. Fishing to Live.

2010 ANNUAL REPORT











Yukon Delta Fisheries Development Association

2010 Annual Report

Community development through fisheries development, representing the Alaskan communities of: Alakanuk Kotlik Emmonak Mountain Village

Nunam Iqua

Grayling



OUR MISSION

To create a self-sustaining, independent fishing company which will create income and employment opportunities for Yukon Delta residents.

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2010 Highlights

Yukon Delta Fisheries Development Association (YDFDA) has come a long way since its inception in 1992. Over the years our CDQ quota has translated into investment opportunities both inside and outside the region which ultimately providing greater benefits to our member residents.



We would like to emphasize the in-region benefits in addition to our training and scholarship programs. These benefits include Kwikpak Fisheries who buys salmon from Yukon Delta residents providing economic opportunities. Yukon Marine Manufacturing building and repairing boats for Yukon Delta residents. The formation of Yukon River Towing which began operating in 2010 hauling gravel and rock throughout the Yukon Delta region.

Kwikpak Fisheries, a subsidiary of YDFDA, was the only buyer

on the river for the 2010 salmon seasons. Kwikpak Fisheries purchased 1,328,237 pounds of salmon infusing \$1,668,205 directly into the pockets 418 fishermen.

Kwikpak Fisheries employed 344 residents with wages of \$1,266,893. This included employment of 103 students ranging in age from 14–17 in the Youth Program with wages of \$145,761.

Residents working on fishing vessels totaled 42 with wages of \$467,226.

Combined regional employment and payments to fishermen infused a total of \$4,579,267 into the local economy in 2010.

YDFDA provided funding to the Alaska Department of Fish and Game (ADF&G) to assist with various projects in 2010. YDFDA provided funding to initiate an offshore test fishery for Chinook and summer chum off of Dall Point in the vicinity of Hooper Bay. It is hoped that this project will provide an early indication of salmon prior to entering the Yukon River. YDFDA also provided funding and support for a summer test fishery at Mountain Village to further verify that the composition of salmon stocks at the Pilot Station sonar was correct. Another project was to hire local technicians to assist ADF&G

at Emmonak with projects which included the summer chum and Chinook test nets and sampling followed by the fall chum and coho test fishing and sampling. YDFDA also provided funding to collect fall whitefish and lamprey samples. These projects provide hands on experience to young people interested in continuing in this profession. Several residents participated in the internship program with ADF&G. YDFDA also provided funding and support for a summer test fishery at Mountain Village to further verify that the composition of salmon stocks at the Pilot Station sonar was correct.



YDFDA purchased a fish wheel from a resident of Grayling and moved it to the Lower Yukon, and then built another one. Both were positioned in the lower river to determine if a fish wheel could



catch fish in a tidal area. This project is ongoing.

Kwikpak Fisheries conducted an Arctic lamprey fishery in the village of Grayling. Over 32,000 pounds of lamprey were purchased for a value of \$41,000.

For the fifth year, Kwikpak Fisheries purchased cisco and other whitefish from local fishermen. Over 13,500 pounds were purchased with a value to local fishermen of almost \$17,000. Kwikpak Fisheries has a greater market for this product than it can supply.

In 2010, Yukon Marine Manufacturing completed fabrication on 23 new skiffs. In addition, numerous repairs and modifications were done for residents on existing skiffs. Ten local residents were employed at Yukon Marine Manufacturing. Eighteen skiffs were sold in 2010.

The YDFDA Scholarship program awarded 63 scholarships to students attending both universities and vocational institutions. Scholarships awarded amounted to \$190,228.

30 residents took advantage of first aid/CPR training.

925 YDFDA residents took advantage of employment opportunities made available through YDFDA and subsidiaries. This resulted in wages of \$4,579,267 going back to the communities.

In 2010 YDFDA sponsored numerous fishermen, both subsistence and commercial, to attend and testify at the Board of Fish Meetings in Fairbanks. Fishermen provided input on matters of concern to the lower river.

Since 2000 YDFDA has partnered with the Alaska Business Development Center, Inc. sponsoring the Volunteer Tax and Loan Program (VTLP) that assists taxpayers in YDFDA communities with the completion of their tax returns and provides them with taxpayer education. In 2010, 856 people were assisted and \$749,746 in tax refunds was returned to our local taxpayers.

YDFDA, in conjunction with the State of Alaska Division of Investments, has a loan guarantee program which allows folks the opportunity to apply for a loan from the State of Alaska for fisheries related gear.

We are excited about the future and look forward to 2011 as the Board of Directors and administration explore more opportunities to provide community and economic development benefits to our residents and the entire Lower Yukon region.



YDFDA's In-Region Companies

KWIKPAK Fisheries, LLC



SALMON

In 2010 Kwikpak Fisheries operated for the ninth consecutive year as the only salmon buyer operating

on the Lower Yukon River. Buying operations were conducted in Emmonak, Kotlik, Mountain Village and St. Mary's. Kwikpak Fisheries bought a total of 1,328,237 pounds of salmon in 2010. An ex-vessel value of catch put \$1,668,205 into the pockets of local fishermen.

In 2004 Kwikpak launched an aggressive marketing campaign to promote fresh wild Yukon River salmon. This campaign was continued in 2010 with Kwikpak selling

Yukon River salmon for premium prices across the globe. We are very pleased with the



results of this ongoing program to sell fresh and frozen wild Yukon River salmon. Kwikpak is also working to develop markets for other fisheries on the Yukon River in addition to salmon. In 2010 we again purchased cisco, whitefish and lamprey in a continuing effort to develop a commercial market for these fisheries.

In addition to providing a market for local fishermen, Kwikpak Fisheries employed 344 residents with total wages of \$1,266,893. Residents received training in all aspects of the fish buying operation. This included operating equipment, maintaining ice machines and dressing salmon. We are very proud of our internship program where we employ high school students to work in the Kwikpak Fisheries office in Emmonak. The Youth Program employed 103 students ranging in age from 14–17 with wages of \$145,761. Kwikpak's direct impact into the communities on the Lower Yukon totaled over \$3.5 million

ARCTIC LAMPREY

Kwikpak Fisheries conducted an Arctic lamprey fishery in the village of Grayling. Over 32,000 pounds of lamprey were purchased with a value to fishermen of over \$41,000.

YUKON WHITEFISH

For the sixth year, Kwikpak Fisheries purchased cisco and other whitefish from local fishermen. 13,500 pounds of cisco were purchased with a value to

KING SALMON PURCHASED BY KWIKPAK FISHERIES

	Y-1	Y-2	TOTAL	
2002	3,670	221	3,891	
2003	15,134	9,708	24,842	
2004	14,979	9,646	24,625	
2005	8,625	4,327	12,952	
2006	13,286	6,795	20,081	
2007	11,372	5,049	16,421	
2008	2,224	958	3,182	
2009	81	131	212	
2010	5,699	4,143	9,842	

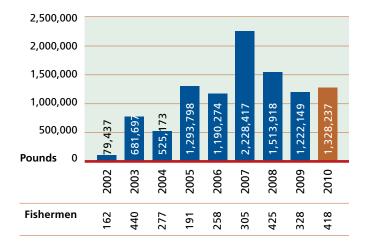
local fishermen of over \$16,875. Kwikpak has a market for this fishery. In fact, we have a greater demand for this fish than the quota we are allowed to harvest.

FUR BUYING

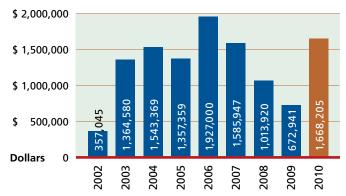
Fur buying began in earnest in 2010. Kwikpak fur buying was based in Mountain Village and approximately 25 area trappers produced \$32,000 in fur. This was the first attempt at re-establishing a traditional business that had previously been a base industry in Western Alaska. It was the first time in several decades where villages on the Lower Yukon enjoyed the benefits of having a local fur buyer make scheduled buying trips into the villages.



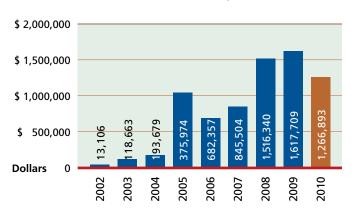
KWIKPAK SALMON PURCHASES / POUNDS



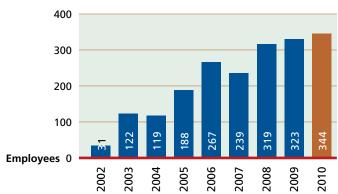
KWIKPAK SALMON PURCHASES / DOLLARS



LOCAL KWIKPAK EMPLOYMENT / WAGES



LOCAL KWIKPAK EMPLOYMENT / EMPLOYEES



Yukon River Towing

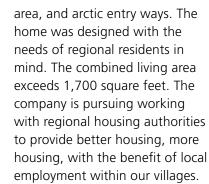
YUKON RIVER TOWING

Yukon River Towing, a subsidiary of YDFDA, was established in 2010. The company was created to participate in regional construction projects and gravel hauling. During 2010, YRT produced over \$3,000,000 in revenue with major contracts hauling gravel and road repairs. 36 employees earned wages totaling \$521,981. On the marine side, the company operates with a fleet of seven LCMs and one lightering/gravel barge. The company also has several pieces of heavy equipment. YRT also provides tendering service for Kwikpak Fisheries during the fishing season.

LOG HOME PROJECT

A "model home" was built by Kwikpak in 2010. The home was constructed using logs harvested from the river by local river loggers and milled by workers at the company's sawmill. The home is a two story design that features three large bedrooms, 2 bath rooms, high efficiency oil heat with back up wood heat, separate laundry room – utility





Kwikpak loggers brought in and sold 20,000 feet of logs in 2010. The value of the haul exceeded \$40,000 to area loggers. Approximately 30 residents of Lower River villages participated. The company sawmill based in Emmonak milled the raw logs into house logs and rough cut lumber for future home building.





Yukon Marine Manufacturing, LLC



EMMONAK SKIFF BUILDING FACILITY

Yukon Marine Manufacturing

has developed a strong reputation for quality skiffs and attention to customer service. Construction of 23 new skiffs was completed in 2010. Several skiffs were sold outside the YDFDA village communities in 2010. Eighteen skiffs were sold in 2010. Attention is being devoted to developing additional sales outside the YDFDA village communities.

Ten Yukon Delta residents were employed at the Emmonak skiff building facility in 2010. A total of 173 skiffs have been built since the beginning of this program in 1999.



Rural Development

YDFDA SMALL BUSINESS LOAN PROGRAM

In 2010 the Board of Directors approved the YDFDA Small Business Loan Program, whose purpose is to diversify the local economy and create jobs by providing start-up funds for a business. Individual loans can be made up to \$25,000, with zero interest for the first year, and 3% of their tax returns and provides them with taxpayer education. In 2010, a total of 856 residents were assisted in the communities of Alakanuk, Emmonak, Kotlik, Mountain Village, and Nunam Iqua, and \$749,746 in tax refunds was returned to our local taxpayers. Grayling is served by Tanana Chiefs Conference and its partnership with ABDC, Inc.



interest per annum thereafter, with a maximum length of seven years to repay. An application as well as a business plan is required.

VOLUNTEER TAX & LOAN PROGRAM

Since 2000 YDFDA has partnered with the Alaska Business Development Center, Inc. sponsoring the Volunteer Tax and Loan Program (VTLP). The program assists taxpayers in YDFDA communities at no charge with the completion

ON-SITE QUICKBOOKS TRAINING

Since its inception in 2008, the QuickBooks on-site training continues to be made available to YDFDA community entities at the village level. In 2010, training was completed for the City of Emmonak's accounting staff in anticipation of increased grant revenue and reporting. QuickBooks is an accounting program utilized by many village entities. HDH Consulting, LLC provides the training in partnership with YDFDA.

YDFDA's Offshore Investments

AKULURAK FISHERIES, LLC

YDFDA owns 85% of the C/P *Courageous* a 180-foot crab/ longline catcher processor. The C/P *Courageous* harvests and processes CDQ and non-CDQ opilio and red king crab; Pacific cod and sablefish. The C/P *Courageous* has year-round crew positions available for Yukon Delta residents.

ALAKANUK BEAUTY, LLC

YDFDA owns 75% of the F/V American Beauty a 123-foot trawler. The F/V American Beauty harvests both mothership and CDQ pollock quota for the F/V Golden Alaska as well as Pacific whiting. The F/V American Beauty provides apprenticeship opportunities for Yukon Delta residents.

EMMONAK LEADER, LLC

YDFDA owns 75% of the F/V Ocean Leader a 120-foot trawler. The F/V Ocean Leader harvests both mothership and CDQ pollock quota for the F/V Golden Alaska as well as Pacific whiting. The F/V Ocean Leader provides apprenticeship opportunities for Yukon Delta residents.







KISKA SEA NORTHERN, LLC

YDFDA owns 45% of the F/V *Kiska Sea* a 125-foot crab catcher vessel. The F/V *Kiska Sea* harvests king, tanner and opilio crab. The F/V *Kiska Sea* has year-round crew positions available for Yukon Delta residents.

ROMANZOF FISHERIES, LLC

YDFDA owns 41% of the C/P Baranof a 182-foot crab/cod catcher processor. The C/P Baranof harvests and processes CDQ and non-CDQ opilio and red king crab, Pacific cod and sablefish. The C/P Baranof has year-round crew positions available for Yukon Delta residents.

GOLDEN ALASKA, LLC

YDFDA owns 26.3% of the M/V Golden Alaska. The M/V Golden Alaska is a 305-foot pollock and Pacific whiting mother-ship that provides processing positions for Yukon Delta residents.

LISA MARIE FISHERIES, LLC

In 2010 the YDFDA Board of Directors voted to sell the F/V *Lisa Marie*. The vessel was sold in March 2010.











Board of Director Profiles













Max Agayar lives in Alakanuk. He began subsistence fishing when he was 10 years old with his father and brother. He worked for Bering Sea Fisheries as a tender man for 12 years. In 1996, he and his wife purchased a commercial Yukon Permit and he has been a commercial fisherman ever since. He has been associated with YDFDA since 1995 and on the Board since 1999. He also serves on YDFDA's Scholarship Committee.

Frank Alstrom, Jr. lives in Alakanuk. He has been fishing all his life. He is a subsistence and commercial fisherman on the Yukon. He has fished Norton Sound herring and crab, and Pacific cod out of Dutch Harbor. He has been associated with YDFDA since 1994 and on the Board since 2002. He also serves on YDFDA's Executive Board and the Scholarship Committee.

Simon Andrews lives in Mountain Village. He began subsistence and commercial fishing in his early teens. He fishes for all species of fish both winter and summer. He is pleased to represent Mountain Village on YDFDA's Board of Directors. He also serves on YDFDA's Executive Board. He has been involved with YDFDA since 2007.

Dominic Hunt lives in Emmonak. He grew up fishing with his father and brothers. He feels it is very important to pass the tradition on to future generations. He is both a subsistence and commercial fisherman. He has fished commercially for herring and crab out of Norton Sound and ran a salmon tender for the YDFM Co-Op and currently fishes for Kwikpak Fisheries. He has been on the YDFDA board since 2008. He also serves on YDFDA's Scholarship Committee.

Benjamin Kamkoff lives in Kotlik. He has been a commercial fisherman since he was 18 years old both set netting and drift netting. He was elected to YDFDA's Board in 2005 and re-elected in 2009. He has also served on the boards of the Kotlik City Council, Kotlik Traditional and Kotlik Yup'ik Corporation. He thinks it's great to have Kwikpak Fisheries working for the people of the Lower Yukon River. He also serves on YDFDA's Scholarship Committee.

Matilda Oktoyuk lives in Emmonak. She has had life-time involvement in fishing as a commercial herring fisherwoman in Norton Sound; subsistence fish user; employed by Point Adams Packing Company and Yukon Delta Fish Marketing Co-op. She observed, first hand, King Crab fishing on YDFDA vessels in Nome. She has been involved with YDFDA since its beginning in 1992. She attended the first meeting in the City of Emmonak complex. She also serves on YDFDA's Executive Board.





YDFDA since 2008. He also serves on YDFDA's Scholarship Committee. **Thomas Maillelle** lives in Grayling. He has been a commercial and subsistence fisherman all his life. He has fished the Yukon River, Kuskokwim River, Cook Inlet, Bristol Bay,

Copper River as well as area M out of Sand

Committee.

Point. He also serves on YDFDA's Scholarship

David Maillelle lives in Grayling. He has been a subsistence fisherman for most of his

life and a commercial fisherman since 1964 in

enjoys sport fishing. He has been involved with

both Bristol Bay and on the Yukon River. He



Paul Manumik, Jr. lives in Nunam Iqua. He joined the YDFDA Board of Directors in 2010. He also serves on the Scholarship Committee.



Paul Manumik, Sr. lives in Nunam Iqua. He has been a commercial fisherman since 1961 and a subsistence fisherman and hunter all his life. He was involved in the inception of the CDQ Program in 1992. He also serves on YDFDA's Executive Board.









Margie Walker lives in Grayling. She recently retired from her job as a teacher's aide at the Grayling School. She is a subsistence and commercial fisher using both a fish wheel and nets. In the 1970s she worked in the cannery. She puts up subsistence fish for the winter months for her family. She has 2 children, 5 grand children and one great grandchild. She has been involved with YDFDA since 1999. She also serves on YDFDA's Executive Board.

Alexie Walters lives in Mountain Village. He has been a subsistence and commercial fisherman for over 40 years. He was also a tender boat captain. He was on YDFDA's in 2005 and re-elected in 2009. He also serves on several committees and boards in Mountain Village. He says he will use common sense in addressing the changing needs of my community and region.

Financial Overview 2010

Yukon Delta Fisheries Development Association and Subsidiaries

\$ 60,000,000 \$ 50,000,000 \$ 40,000,000 \$ 30,000,000 \$ 20,000,000 \$ 10,000,000 0 2010 2000 2005 2006 2008 2009 2004 2007 2002 2003 2001

2010 was another successful year for YDFDA. Revenue grew to \$32.4 million in 2010 from \$24.6 in 2009. Net assets, a measure of the company's net worth, equaled \$60.9 million. As you can see from the chart to the left, YDFDA's net assets have grown from \$6.2 million in 1999 to \$60.9 million in 2010.

GROWTH IN NET ASSETS

EMPLOYMENT STATISTICS 2010

	PE	OPLE	WAGES
CDQ Pollock			
Golden Alaska	A Season	21	\$ 175,353
Golden Alaska	B Season	11	\$ 174,990
Artic Storm	A Season	5	\$ 66,832
Artic Storm	B Season	5	\$ 50,051
Other Employ	ment		
Internships/Youth	Employment	105	\$ 177,888
Other Employm	ient	295	\$ 1,845,458
Village Represe	entatives	6	\$ 20,500
Regional Mana	gement	4	\$ 269,990
Fishermen, Fur tra	aders, Loggers	473	\$ 1,798,205
TOTAL EMPLO	YMENT	925	\$ 4,579,267

TRAINING STATISTICS 2010

PEC	DPLE	EXPE	NDITURE
Scholarships			
University of Alaska Foundation	17	\$	22,155
Alaska Pacific University	2	\$	7,000
Yukon Delta Education Fund	53	\$	158,489
Alaska Vocational Tech. Center	1	\$	2,584
Other Training			
Fisheries Related	8	\$	7,819
First Aid/CPR Training	30	\$	0
TOTAL	101	\$	198,047

Yukon Delta Fisheries Development Association and Subsidiaries Consolidated Statements of Financial Position

YEARS ENDED DECEMBER 31, 2010 AND 2009

Assets	2010	2009
Current assets:		
Cash and cash equivalents	\$ 17,812,402	\$ 18,384,100
Accounts receivable, net	4,198,971	1,555,299
Receivable from affiliates	1,557,966	1,348,515
Inventory	3,732,495	2,208,772
Prepaid expenses and other assets	284,645	341,748
Total current assets	27,586,479	23,838,434
Notes receivable, net	2,097,397	1,941,141
Investment in GASLLC	3,022,489	2,356,268
Investment in Romanzof Fishing Company	830,957	726,933
Investment in Kiska Sea	648,439	530,617
IFQ permits and fishing rights	24,238,416	23,954,611
Equity method goodwill	1,967,364	1,967,364
Other assets	3,014,692	2,464,540
Property, plant and equipment, net	1,900,274	2,629,158
	\$ 65,306,507	\$ 60,409,066

Liabilities and Net Assets

Accounts payable	\$2,224,310	\$_1,279,096
Unrestricted net assets		
Yukon Delta Fisheries Development Association	60,920,577	56,685,404
Noncontrolling interests in subsidiaries	2,161,620	2,444,566
Total unrestricted net assets	63,082,197	59,129,970
	\$ 65,306,507	\$ 60,409,066

Yukon Delta Fisheries Development Association and Subsidiaries

Consolidated Statements of Activities

YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010	2009
Revenues:		
CDQ and IFQ royalties \$	12,220,457	\$ 7,088,324
Fish sales	9,928,325	10,562,919
Fish sales to affiliate	4,723,765	5,049,558
Rock and gravel sales	2,879,258	_
Other operating income	2,985,559	1,817,354
Total operating revenues	32,737,364	24,518,155
Cost of goods sold	22,869,448	23,260,789
Administrative and other expenses:		
Initiatives	1,448,485	1,001,058
Administration	2,326,148	1,974,580
Board	379,715	436,375
Impairment of long-lived assets	670,917	167,723
Total Operating expenses	4,825,265	3,579,736
Other income (expense):		
Interest and other income	170,196	196,621
Interest and other expense	(19,307)	(626)
Equity in (losses) earnings of GASLLC	(542,967)	98,375
Equity in earnings (losses) of Romanzof	104,024	(95,207)
Equity in earnings of Kiska Sea	117,822	93,058
Total other income (expense)	(170,232)	(292,221)
Income (loss) before taxes	4,872,419	(2,030,149)
Income taxes (expense) benefit	(227,560)	258,690
Increase (decrease) in unrestricted net assets	4,644,859	(1,771,459)

Yukon Delta Fisheries Development Association and Subsidiaries

Transparency Report

TRANSACTION REPORTING

YDFDA reports all contractual relationships over \$40,000 between itself and its directors and officers (and their family members). There were none in 2010.

JOBS AND DRUG TESTING

Pursuant to Article 6, Section 14 of YDFDA's bylaws, a Director may not simultaneously hold a position of employment with YDFDA or any of its subsidiaries while serving as a director, except for part-time seasonal employment as an independent contractor. Additionally, our bylaws prohibit a Director from accepting any employment, compensation, gifts or services of any kind which are being provided in exchange for his or her action or inaction on any matter of YDFDA business. Violations of this provision constitute grounds for removal of a Director from the Board of Directors. There were no such activities in 2010.

In 2005, YDFDA adopted a drug testing policy whereby all of its employees, including those of its subsidiaries, are subject to pre-hire drug screening and random drug testing during their term of employment. In addition, all YDFDA Directors are subject to drug screening upon election.

DIRECTOR/EMPLOYEE RELATIONS WITH PROFESSIONAL SERVICE PROVIDERS

YDFDA reports if any officers, directors, or key employees are related by family or business to any of YDFDA's professional service providers. There were no such relationships in 2010.

PENDING LEGAL PROCEEDINGS WITH PAST DIRECTORS

YDFDA reports any pending litigation between itself and any past directors. There is no such pending litigation.

ADDITIONAL INFORMATION

There is additional information available to residents of YDFDA member communities regarding the activities of YDFDA by reviewing our Internal Revenue Service Form 990, which YDFDA files every year. A copy of this filing is available for review during regular business hours at our offices in Anchorage and is also available online at http://www.guidestar.org (free registration required).

Yukon Delta Fisheries Development Association and Subsidiaries

Transparency Report

DIRECTOR COMPENSATION POLICY

YDFDA compensates its Directors \$400 per day for meetings and travel. If a Director attends more than one meeting per day, they are compensated an additional \$100 per meeting.

Compensation for the aggregate of 17 Directors for 2010 (13 current and 4 term ended during 2010) is \$142,000.

YDFDA PROFESSIONAL FEES 2010

Legal Expenses	190,530
Accounting Fees	319,139
Consultants	393,487
Lobbying Expenses	60,692
Total	\$ 963,848

TOP FIVE EMPLOYEE COMPENSATION — 2010

			Company Contribution
Name	Title	Compensation	to 401K Plan
Ragnar Alstrom Alakanuk, AK	Executive Director	\$ 151,750	\$ 2,000
Eric Olson Anchorage, AK	Regional Fisheries Financial Manager, Quota Manager	\$ 142,000	\$ 947
Russ Prout Big Fork, MT	Kwikpak Fisheries Marine Engineer	\$ 100,200	\$ 0
Jack Schultheis Anchorage, AK	Kwikpak Fisheries Operations Manager	\$ 94,000	\$ 0
Tom Link Hansville, WA	Yukon River Towing Marine Operations Manager	\$ 86,934	\$ O

Notes: Compensation is the aggregate of compensation received from YDFDA and all subsidiaries.

List includes employees of YDFDA and subsidiaries, but excludes fishermen working on a crew share basis.

Leadership



BOARD OF DIRECTORS	TERM ENDING
Frank Alstrom, Jr. – Alakanuk	2011
Chairman	
Max Agayar – Alakanuk	2012
Dominic Hunt – Emmonak	2012
Matilda Oktoyuk – Emmonak	2011
Secretary/Treasurer	
David Maillelle – Grayling	2012
Margie Walker – Grayling	2011
Thomas Maillelle – Grayling	2011
Laurentia Mike – Kotlik	2012
Benjamin Kamkoff – Kotlik	2011
Simon Andrews – Mountain Village	2012
Vice Chairman	
Alexie Walters – Mountain Village	2011
Paul Manumik, Sr. – Nunam Iqua	2011
Paul Manumik, Jr. – Nunam Iqua	2012

VILLAGE REPRESENTATIVES

Frank Alstrom, Jr. – Alakanuk Douglas Redfox – Emmonak Margie Walker – Grayling Philomena Keyes – Kotlik Bibiana Sage – Mountain Village City of Nunam Iqua – Nunam Iqua

STAFF

Ragnar O. Alstrom, Executive Director
Wes Price, Contract Controller * *Included in Accounting Fees
Robert Andrews, Yukon Marine Manufacturing Operations Manager
Jack Schultheis, Kwikpak Fisheries Operations Manager
Deborah Vo, Rural Development Specialist
Eric A. Olson, Regional Fisheries Financial Manager, Quota
Manager
Ruth E. Carter, Executive Assistant, Kwikpak Marketing and Sales
Douglas Redfox, Employment and Training Coordinator
Judi Murdock, Kwikpak Fisheries Assistant Controller
Barbara E. Blanket, Travel Coordinator
Karl Alstrom, Intern
Svet Alstrom, Receptionist

EXECUTIVE BOARD

Frank Alstrom, Jr., *Chairman* Simon Andrews Paul Manumik, Sr. Laurentia Mike Matilda Oktoyuk Margie Walker

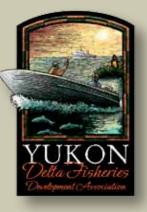
SCHOLARSHIP COMMITTEE

Max Agayar Dominic Hunt Benjamin Kamkoff David Maillelle Thomas Maillelle Paul Manumik, Jr. Doug Redfox



Kotlik

Nunam Iqua



www.YDFDA.org

CORPORATE OFFICE

1016 West Sixth Avenue, Suite 301 Anchorage, AK 99501 Phone 907-644-0326 Fax 907-644-0327

SEATTLE OFFICE

2200 Alaskan Way, Suite 420 Seattle, WA 98121

Phone 206-443-1565 Fax 206-443-1912

EMMONAK OFFICE

P.O. Box 210 Emmonak, AK 99581 Phone 907-949-1202 Fax 907-949-1203

KWIKPAK FISHERIES

P.O. Box 128 Emmonak, AK 99581 Phone 907-949-1120 or 1121 Fax 907-949-1123 www.kwikpakfisheries.com

YUKON MARINE MANUFACTURING

P.O. Box 146 Emmonak, AK 99581 Phone 907-949-1204 Fax 907-949-1206

